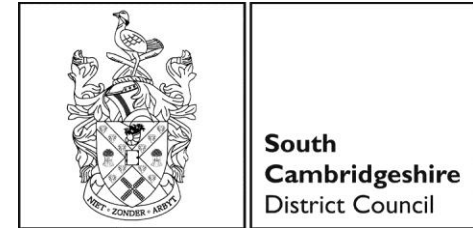


**New Communities
Risk Register
Draft February 2009**



Document Name & Location

N:\New Communities\Team\Risk Management\New Communities Risk RegisterMarch09 draft.doc

Change Control

Date	Changes made	By	Agreed
13 February 2009	Removal of Risks re. Death & injury at events (risk 6) and Provision of management information (risk 10)	Tom Barrance	Jo Mills
17 March 2009	Revised & updated risks (1,2,14,15,in light of anticipated Northstowe April agreement date. Risk 14 amended to include town centre & public realm	Tom Barrance	

No. Title Description (The risk event, <i>leading to</i> consequence for service/objective/ priority, <i>resulting in</i> possible outcome(s).)	Impact/ Likelihood	Direction of Travel	Aims Approaches Actions	Owner	Timeline for Progress
1. Downturn in housing market leads to slow-down in rate of progress against trajectory <i>Leading to</i> failure to meet targets <i>Resulting in</i> failure to comply with agreed development plan, resulting in sporadic development of new housing in an unsustainable manner	A2	new	Growth is not included directly within the Vision, or Aims, however it is a significant priority which underpins all of the 3A's	Planning Policy Manager, Corporate Manager, Horizons	This is an on-going risk. Progress anticipated April/May 2009 (Northstowe) & over summer for the Southern Fringe sites.

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2. Insufficient priority given to addressing environmental sustainability in new communities. <i>Leading to</i> developments/existing homes which do not adequately mitigate against/adapt to climate change. <i>Resulting in</i> failure to impact on climate change, with increasing consequences, and poor reputation	B2	→	C.viii. C.vii. C.v.	Strategic Sustainability Officer	Northstowe progress after April 2009. Other sites in line with planning application timelines (N.B. these are subject to significant variation at the moment)
3. Insufficient provision for Gypsy and Traveller sites across the sub region. Lack of sub regional strategy could lead to opportunities missed <i>Leading to</i> poor provision of service to SCDC's largest minority group <i>Resulting in</i> Poor community relations, lack of sites, increasing pressure on existing communities	B3	new	C.ii C.iv	Corporate Manager / Horizons	Publication of G & T strategy Incorporation of sites into S.106 for new sites if supported by AAP.

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4. Lack of capacity in support services <i>Leading to</i> poor service and inefficient working. <i>Resulting in</i> opportunities lost & inefficiencies and possible savings lost.	B3	↓ (from B1)	The ability of the authority to deliver underpins all of the 3A's	Corporate Manager & EMT	On-going
5. Unable to reach satisfactory agreement with our partners on S.106 priorities, <i>leading to</i> issues important to the Council and residents not being included. <i>Resulting in</i> lack of facilities and support for residents and poor reputation	B3	→	E.iii. E.iv.	Corporate Manager	Work on-going. Update
6. Social breakdown in new development area(s) <i>leading to</i> high levels of mental distress and antisocial behaviour <i>resulting in</i> loss of reputation and high workload	B4	→	E.iii. C.iv.	Corporate Manager	On-going in all new communities.
7. Inability to recruit and/or retain appropriately skilled staff. Recruitment and retention of staff. Training and development.	C3	→	A.iii. A.iv. A.v.	Corporate Manager	On-going
8. Insufficient priority given to addressing environmental sustainability in existing villages across the district. <i>Leading to</i> communities which do not adequately mitigate against/adapt to climate change. <i>Resulting in</i> failure to impact on climate change, with increasing consequences, and poor reputation	C3	→	C.viii. C.vii. C.v.	Strategic Sustainability Officer	Funding in place. Strong recognition within 3A's. Post proposed & funded to leaders meeting April 09. Delivery over 3 years.

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12. Grant budget oversubscribed <i>leading to</i> delays and frustration <i>resulting in</i> loss of reputation and poor community facilities	C3	→	A.ii. B.iii. D.iii.	Cultural Services Manager	

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Additional development sites come forward – <i>Leading to</i> insufficient resources to address <i>resulting in</i> existing resources being diverted to detriment of other services areas or other schemes.	C4	↓	E.i. E.ii. E.iii. E.iv. C.i. C.ii. C.viii.	Planning Policy Manager, Major Developments Manager	On-Going. Risk mitigated by work on housing shortfall.
13. Posts are reliant on PDG & Horizons grant monies. Staffing shortages resulting in slow down in the determination of applications, plan-making and monitoring. <i>Leading to</i> Reduction in PDG monies, and hence a loss of staff. <i>Resulting in</i> further slowing down of applications, plan-making and monitoring leading to future reductions in income and loss of potential PDG.	D2	→	A.v.6. A.iv.5.	Corporate Manager (Planning) & Corporate Manager (New Communities)	On- going
14. Lack of strategy for management of public realm & town centre at Northstowe, <i>leading to</i> poorly developed and managed public realm & town centre, poor decisions, either financially or on services. <i>Resulting in</i> high service demands, inadequate services and loss of reputation	B5	→	E.i. E.ii. E.iii. E.iv.	Corporate Manager,	Finalisation of Trust work, initiation of Community working group (within new structure). Greater understanding of Public realm. September 09 for re-submission

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15. Failure to agree corporate priorities & process for S.106 <i>Leading to</i> weakened negotiating position. <i>Resulting in</i> lack of facilities and support for residents	C4	→	E.ii. E.iii. E.iv.	Growth Area Project Manager	Presentation of S.106 items to cabinet (informal). Agreed by cabinet. To be reviewed in light of other changes around processes Post April 2009

Note

The dotted line shows the Council's risk tolerance line.

Impact

A Extreme
B High
C Medium
D Low

Likelihood

1 Almost certain
2 Likely
3 Possible
4 Unlikely
5 Seldom
6 Rare

Direction of Travel

↓ Priority reduced from last review (bracket indicates previous priority)
 → Priority equal to last review
 ↑ Priority increased from last review (bracket indicates previous priority)